



AVON & SOMERSET POLICE & CRIME COMMISSIONER

PCC DECISION

REF 2024/009

Decision Title: OPCC and NHSE – INCS commissioning outcome approval

Decision summary:

The PCC approved the contract award for the recently recommissioned Integrated Non-Custodial Service (INCS) across Avon and Somerset. The process was led by NHS England with the PCC a co-commissioner of this service. Following a competitive process Avon and Wiltshire Mental Health Partnership (AWP) Trust emerged as the successful lead provider. This service is due to commence in April 2025.

Background or reference to supporting papers:

NHS England led the recommissioning of Non-Custodial Services across the South West. In Avon and Somerset the service was co-commissioned with Avon and Somerset PCC and the Probation Service.

INCS is a change to the way that existing services are delivered by bringing together separately contracted services under a single contract, for each Police force area. This will allow fully integrated provision across the non-custodial pathway, greater opportunity for economies of scale and moreover, sharing of staff resources and expertise and thus driving seamless support and care for individuals moving through the pathway.

The services within scope incorporate elements of offender health that have previously been commissioned separately, namely;

- Liaison and Diversion (currently Advice and Support at Custody and Court – ASCC)
- Reconnect
- Primary Care Mental Health Treatment Requirements

The design and commissioning of Integrated Non-Custodial Services will provide a whole care pathway approach with services working collaboratively to ensure that individuals receive a coordinated multi-agency approach to address their health care needs and their health-related offending behaviour, whilst supporting a tailored and localised fit for PCC and criminal justice partners.

The commissioning and procurement process has been led by NHSE. It has been shaped over the last year by extensive market engagement, a Health Needs Assessment, a Lived Experience project group and oversight delivered by the INCS Programme Board, made up of key stakeholders and NHSE leads.

The outcome for A&S and four other South West lots (Dorset, Devon and Cornwall, Gloucestershire and Wiltshire) was supported by the INCS Programme Board on 12/09/24, ahead of coming to the PCC for approval.

The outcome for Lot 1 A&S

- AWP won the process by 18.5% through the tender process (led by NHSE Clinical Procurement).

- AWP submitted their bid as part of a collaboration/sub-contracting arrangement, this is as follows:

Lot	Lead Provider	Sub-contractor	Provision
Lot 1 – Avon and Somerset	Avon & Wiltshire Mental Health Partnership	The Nelson Trust	Reconnect Female Pathway
		Somerset NHS Foundation Trust	Liaison & Diversion Service in Somerset
		Developing Health and Independence	Mental Health Treatment Requirement
		Turning Point	Mental Health Treatment Requirement

- The contract will run for a maximum of 7 years, with no planned extensions. The contract is expected to commence on 1st April 2025 and expire on 31st March 2032.
- Across the 7 years the total contract value for A&S is £25,987,000 (inclusive of mobilisation and improvement funding)/£25,357,000 (exclusive of mobilisation and improvement funding).
- The PCC will invest near to £580,000 per annum.

The PCC recognises the INCS model and the services within it, as instrumental to driving prevention. This extensive system shaped model will bring key partners within the criminal justice system and beyond, to tackle health inequalities and reduce the likelihood of re-offending. This is a key enabler to Priority 3 in the draft Police and Crime Plan.

Avon and Somerset Police & Crime Commissioner

I confirm I have considered whether or not I have any declarations of disclosable interest in this matter. Any such interests are disclosed.

The above request has my approval.

Date 14/10/24



Police & Crime Commissioner for Avon & Somerset

CFO Signatures

Date 11/10/24

(OCC CFO required if decision requested or presented for approval by Constabulary)



PCC CFO

OCC CFO

Other relevant lead officer as required

Date 14/10/24

(e.g PCC CEO, COG lead)

Chief of Staff

Alice Ripley



Job title

name

signature